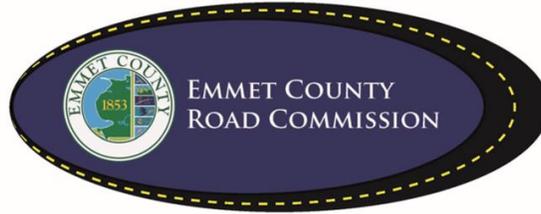


Wade Williams  
Mark W. Hoffman  
Frank Zulski, Jr.  
Brent Shank, PE  
Engineer-Manager  
Lisa Kleeman  
Finance Director



2265 E. Hathaway Road  
Harbor Springs, MI 49740  
Office: (231) 347-8142  
Fax: (231) 347-5787  
[www.emmetcrc.org](http://www.emmetcrc.org)

### NOTICE OF PUBLIC HEARING

A Public Hearing on the Emmet County Road Commission 2024 Budget will be held on December 8, 2023, at 8:15 a.m. at the office of the Emmet County Road Commission, 2265 E. Hathaway Road, Harbor Springs, MI 49740.

#### EMMET COUNTY ROAD COMMISSIONERS

Frank Zulski, Jr. – Chairman  
Wade Williams – Vice Chairman  
Mark Hoffman – Member