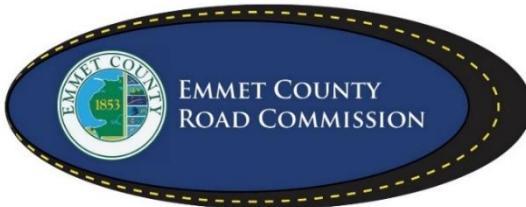


Frank Zulski  
Wade Williams  
Jim Kargol  
Brent Shank, PE  
Engineer-Manager  
Lisa Kleeman  
Finance Director



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NOTICE OF PUBLIC HEARING

A Public Hearing on the Emmet County Road Commission 2026 Budget will be held on November 26, 2025, at 8:15 a.m. at the office of the Emmet County Road Commission, 2265 E. Hathaway Road, Harbor Springs, MI 49740.

**EMMET COUNTY ROAD COMMISSIONERS**

Frank Zulski, Jr. – Chairman  
Wade Williams – Vice Chairman  
Jim Kargol – Member