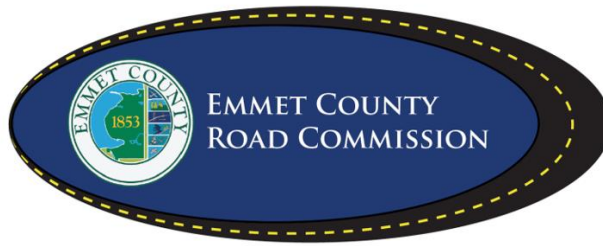


Wade Williams
 Mark W. Hoffman
 Frank Zulski Jr.
 Brian A. Gutowski, P.E.
 Engineer-Manager
 Lisa Kleeman
 Finance Director -
 Clerk of the Board



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2021 BOARD MEETING SCHEDULE

Board Meetings will regularly convene every other Friday at the Emmet County Road Commission office located at 2265 E. Hathaway Road, Harbor Springs, MI at 8:00 a.m. Meetings scheduled during our summer hours (in bold) are held on Thursdays at 8:00 a.m. unless stated otherwise.

MEETING DATES

1	Monday, January 11, 2021	14	Thursday, July 8, 2021
2	Friday, January 22, 2021	15	Monday, July 26, 2021
3	Friday, February 5, 2021	16	Monday, August 9, 2021
4	Friday, February 19, 2021	17	Thursday, August 19, 2021
5	Friday, March 5, 2021	18	Thursday, September 2, 2021
6	Friday, March 19, 2021	19	*Monday, September 20, 2021
7	Thursday, April 1, 2021	20	Friday, October 1, 2021
8	Friday, April 16, 2021	21	Friday, October 15, 2021
9	Friday, April 30, 2021	22	Friday, October 29, 2021
10	Monday, May 17, 2021	23	Friday, November 12, 2021
11	Thursday, May 27, 2021	24	Monday, November 29, 2021
12	Thursday, June 10, 2021	25	Friday, December 10, 2021
13	Wednesday, June 23, 2021	26	**Tuesday, December 28, 2021

* revised effective 7/26/21
 ** revised effective 11/29/21